### **PIPER** SANDLER

# Monthly Asset & Wealth Management Report

July 2024 | Piper Sandler Financial Services Investment Banking

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## **Asset & Wealth Management Market Pulse**

|   | Мо                     | nth               | Year-te   | o-Date           |  |
|---|------------------------|-------------------|-----------|------------------|--|
|   | July 2024              | June 2024         | July 2024 | July 2023        |  |
| <b>Global Asset Management Transaction Ac</b> | tivity                 |                   |           |                  |  |
| Number of Transactions                        |                        |                   |           |                  |  |
| Traditional Managers                          | 2                      | 8                 | 27        | 15               |  |
| Alternative Managers                          | 4                      | 1                 | 42        | 46               |  |
| Wealth Managers                               | 18                     | 19                | 127       | 170              |  |
| Total Transactions                            | 24                     | 28                | 196       | 231              |  |
| AUM Transacted (\$ in Billions)               | \$162                  | \$100             | \$1,311   | \$1,315          |  |
| U.S. Long-Term Retail Fund Net Flows Act      | ivity (\$ in Billions) |                   |           |                  |  |
| Equity  |                        |                   |           |                  |  |
| Active Mutual Funds                           | (\$41.4)               | (\$34.7)          | (\$274.0) | (\$203.3)        |  |
| ETFs & Passive Mutual Funds                   | \$64.0                 | \$54.6            | \$344.5   | \$153.0          |  |
| <u>Fixed Income</u><br>Active Mutual Funds    | \$13.6                 | (\$0.2)           | \$96.2    | \$9.7            |  |
| ETFs & Passive Mutual Funds                   | \$43.4                 | (\$0.2)<br>\$28.0 | \$205.8   | \$9.7<br>\$170.9 |  |
|   | φ+0.+                  | φ20.0             | ψ200.0    | φ170.9           |  |
| Publicly-Traded Asset Manager Metrics         |                        |                   |           |                  |  |
| Median Stock Price Return                     |                        | ((                |           |                  |  |
| U.S. Traditionals                             | 10.1%                  | (1.0%)            | 12.3%     | 8.0%             |  |
| U.S. Alternatives                             | 14.9%                  | (1.1%)            | 27.2%     | 19.1%            |  |
| Median Forward P/E Multiples                  | 40.0                   | 11.0%             | 40.0%     | 10 54            |  |
| U.S. Traditionals                             | 12.2x                  | 11.0x             | 12.2x     | 12.5x            |  |
| U.S. Alternatives                             | 23.8x                  | 20.6x             | 23.8x     | 15.8x            |  |

## **Transaction Highlights: Asset Management**

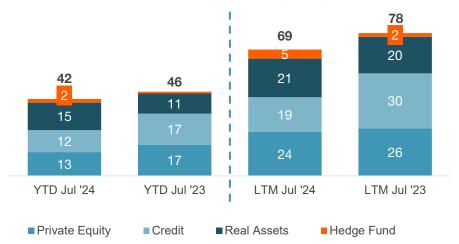
- (7/16/24) Blue Owl Capital agreed to acquire Atalaya Capital Management, an alternative credit manager (\$10B AUM) for \$450M
  - Blue Owl will fund the acquisition with \$350M of equity and \$100M of cash. In addition to the upfront consideration, there is an additional earnout consideration of up to \$350M subject to certain adjustments and achievements of future revenue targets
- (7/18/24) Abacus Life agreed to acquire Carlisle Management Company, a Luxembourg-based alternative asset manager (\$2.0B AUM) for approximately \$200M
  - Carlisle shareholders will receive consideration in the form of \$74M in par value of Abacus bonds and 9.3M shares of Abacus common stock, subject to closing adjustments and certain performance thresholds
- (7/30/24) AXA IM Prime, the GP stakes division of France-based insurance company AXA, agreed to acquire a 20% stake in Rivage Investment, a France-based asset manager with expertise in infrastructure and public sector debt financing (\$8.3B AUM)
- (7/30/24) Hayfin Capital Management, a U.K.-based alternative asset manager (\$34B AUM), with support from Arctos Partners, agreed to a management buyout, acquiring British Columbia Investment Management Corporation's majority stake
- (7/31/24) Nile Capital Group agreed to acquire a 23% stake in ABS Global Investments, an investment firm focused on fundamental equity strategies (\$7.0B AUM), from Evercore

### **Alternative Asset Management Update**



#### Alternatives M&A Activity by Acquirer Type

### Alternatives M&A Activity by Target Type



### # of Funds Raised by Asset Class (YTD Jul. 2024)

|                                    | # of Funds Raised |               |  |  |  |  |
|------------------------------------|-------------------|---------------|--|--|--|--|
|                                    | YTD Jul. 2024     | YTD Jul. 2023 |  |  |  |  |
| Venture Capital                    | 557               | 907           |  |  |  |  |
| Private Equity                     | 492               | 683           |  |  |  |  |
| Real Estate                        | 303               | 360           |  |  |  |  |
| Private Debt                       | 83                | 192           |  |  |  |  |
| Infrastructure / Natural Resources | 63                | 70            |  |  |  |  |

### \$ Raised by Asset Class (YTD Jul. 2024)

| \$ Billions                        | \$ Raised     |               |  |  |  |
|------------------------------------|---------------|---------------|--|--|--|
|                                    | YTD Jul. 2024 | YTD Jul. 2023 |  |  |  |
| Private Equity                     | \$387         | \$427         |  |  |  |
| Private Debt                       | 111           | 124           |  |  |  |
| Real Estate                        | 74            | 100           |  |  |  |
| Venture Capital                    | 64            | 82            |  |  |  |
| Infrastructure / Natural Resources | 59            | 25            |  |  |  |

### **Alternative Asset Management Update (cont'd)**

### 15 Largest Alternatives Fund Closes (Jul. 2024)

|  | Asset Class                   | Close   | Close    |
|--|-------------------------------|---------|----------|
| Fund   | (Strategy)                    | Date    | Size     |
| 1 Ares Senior Direct Lending Fund III        | Private Debt (Direct Lending) | 7/31/24 | \$34,000 |
| 2 New Mountain Partners VII                  | Private Equity (Buyout)       | 7/1/24  | 15,400   |
| 3 Lone Star Fund XII                         | Private Equity (Buyout)       | 7/2/24  | 5,300    |
| 4 OHA OnelM Private Credit Fund              | Private Debt (Direct Lending) | 7/17/24 | 5,000    |
| 5 Hahn & Company Blind Fund IV               | Private Equity (Buyout)       | 7/10/24 | 3,406    |
| 6 Ardian Co-Investment Fund VI               | Private Equity (Co-Invest)    | 7/1/24  | 3,200    |
| 7 Flagship Pioneering Fund VIII              | Venture Capital (General)     | 7/10/24 | 2,600    |
| 8 Monomoy Capital Partners V                 | Private Equity (Buyout)       | 7/9/24  | 2,250    |
| 9 Graham Partners VI                         | Private Equity (Buyout)       | 7/12/24 | 1,836    |
| 10 HFPCG Crossover Fund                      | Venture Capital (Expansion)   | 7/15/24 | 1,600    |
| 11 Astorg Normec                             | Private Equity (Buyout)       | 7/10/24 | 1,516    |
| 12 Pretium Single Family Rental Fund VI      | Real Estate (Opportunistic)   | 7/22/24 | 1,500    |
| 13 Kingswood Capital Opportunities Fund III  | Private Equity (Buyout)       | 7/18/24 | 1,500    |
| 14 Index Ventures Growth VII                 | Private Equity (Growth)       | 7/10/24 | 1,500    |
| 15 Beijing Xiaomi Int. Mfg. Equity Inv. Fund | Venture Capital (General)     | 7/4/24  | 1,376    |

### 15 Largest Alternatives Fund Closes (YTD Jul. 2024)

|   | Asset Class                     | Close   | Close    |
|---|---------------------------------|---------|----------|
| Fund                                    | (Strategy)                      | Date    | Size     |
| 1 Ares Senior Direct Lending Fund III   | Private Debt (Direct Lending)   | 7/31/24 | \$34,000 |
| 2 EQT X                                 | Private Equity (Buyout)         | 2/27/24 | 23,821   |
| 3 Silver Lake Partners VII              | Private Equity (Buyout)         | 5/8/24  | 20,500   |
| 4 Vista Equity Partners Fund VIII       | Private Equity (Buyout)         | 4/25/24 | 20,000   |
| 5 New Mountain Partners VII             | Private Equity (Buyout)         | 7/1/24  | 15,400   |
| 6 Cinven VIII                           | Private Equity (Buyout)         | 1/9/24  | 14,526   |
| 7 BDT Capital Partners Fund IV          | Private Equity (Buyout)         | 1/11/24 | 14,000   |
| 8 West Street Loan Partners V           | Private Debt (Direct Lending)   | 5/29/24 | 13,100   |
| 9 Apax Partners XI                      | Private Equity (Buyout)         | 3/31/24 | 12,000   |
| 10 HPS Specialty Loan Fund VI           | Private Debt (Direct Lending)   | 6/24/24 | 10,400   |
| 11 Blackstone Tactical Opp. Fund IV     | Multiple                        | 1/30/24 | 9,200    |
| 12 West Street RE Credit Partners IV    | Real Estate (Debt)              | 5/14/24 | 7,000    |
| 13 The Resolute Fund VI                 | Private Equity (Buyout)         | 1/31/24 | 6,850    |
| 14 CVC Capital Partners Asia Pacific VI | Private Equity (Buyout)         | 2/21/24 | 6,800    |
| 15 KKR Asia Pacific Infra. Investors II | Infrastructure / Nat. Resources | 2/29/24 | 6,400    |

### 5 Largest Funds Raised by Asset Class (Jul. 2024)

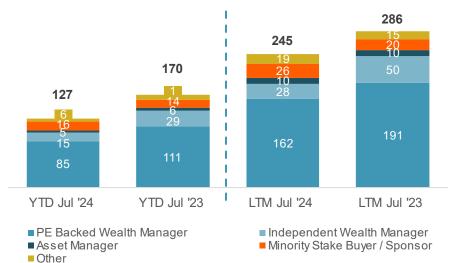
|   |                                   | Close   | Close   |
|---|-----------------------------------|---------|---------|
| Fund                                      | Fund Manager                      | Date    | Size    |
| New Mountain Partners VII                 | New Mountain Capital              | 7/1/24  | \$15,40 |
| 2 Lone Star Fund XII                      | Lone Star Funds                   | 7/2/24  | 5,300   |
| B Hahn & Company Blind Fund IV            | Hahn & Company                    | 7/10/24 | 3,406   |
| Ardian Co-Investment Fund VI              | Ardian                            | 7/1/24  |         |
| 5 Monomoy Capital Partners V              | Monomoy Capital Partners          | 7/9/24  |         |
| Pr  | rivate Debt                       |         |         |
|   |                                   | Close   | Close   |
| Fund                                      | Fund Manager                      | Date    | Size    |
| Ares Senior Direct Lending Fund III       | Ares Management                   | 7/31/24 | \$34,00 |
| 2 OHA OnelM Private Credit Fund           | Oak Hill Advisors                 | 7/17/24 | 5,000   |
| 3 Partner Capital Solutions 9 Fund        | AXA IM Alts                       | 7/19/24 | 1,307   |
| Community Capital Credit Fund             | Community Capital                 | 7/30/24 | 674     |
| 5 Norwest Mezzanine Partners V            | Norwest Mezzanine Partners        | 7/8/24  | 400     |
| R   | eal Estate                        |         |         |
|   |                                   | Close   | Close   |
| Fund                                      | Fund Manager                      | Date    | Size    |
| I Pretium Single Family Rental Fund VI    | Pretium Partners                  | 7/22/24 | \$1,50  |
| 2 H.I.G. Europe Realty Partners III       | H.I.G. Capital                    | 7/10/24 | 1,300   |
| 3 Pretium Single Family Rental Fund V     | Pretium Partners                  | 7/9/24  | 1,073   |
| Davis Investment Ventures Fund V          | Davis Companies                   | 7/18/24 | 877     |
| 5 Moorfield Real Estate Fund V            | Moorfield Group                   | 7/24/24 | 426     |
| Infrastructur                             | e / Natural Resources             |         |         |
|   |                                   | Close   | Close   |
| Fund                                      | Fund Manager                      | Date    | Size    |
| I Silver Hill Energy Partners IV          | Silver Hill Energy Partners       | 7/31/24 | \$1,13  |
| 2 NextPower UK ESG                        | NextEnergy Capital                | 7/8/24  |         |
| B Eurazeo Transition Infrastructure Fund  | Eurazeo                           | 7/16/24 |         |
| I OIC Growth Fund I                       | Orion Infrastructure Capital      | 7/8/24  |         |
| 5 UBS Energy Storage Investment Fund I    | UBS AM - RE and Pvt. Markets      | 7/25/24 | 210     |
| Ver                                       | nture Capital                     |         |         |
|   |                                   | Close   | Close   |
| Fund                                      | Fund Manager                      | Date    | Size    |
| I Flagship Pioneering Fund VIII           | Flagship Pioneering               | 7/10/24 | 1 1     |
| 2 HFPCG Crossover Fund                    | Hades Financial Pvt. Capital Grp. | 7/15/24 | .,      |
| Beijing Xiaomi Int. Mfg. Equity Inv. Fund | Xiaomi Ventures                   | 7/4/24  | , -     |
| Index Ventures XII                        | Index Ventures                    | 7/10/24 |         |
| 5 Benchmark Capital Partners XI           | Benchmark                         | 7/9/24  | 425     |

## **Transaction Highlights: Wealth Management**

- (7/9/24) Coldstream Wealth Management agreed to acquire Arnerich Massena, an Oregon-based wealth manager (\$2.0B AUM)
- (7/10/24) CW Advisors, backed by private equity firm Audax Group, acquired Cubic Asset Management, a Massachusetts-based investment manager (\$700M AUM)
- (7/17/24) World Insurance Associates, which recently rebranded from Pensionmark Financial Group, acquired Boston Harbor Wealth Advisors, a Massachusetts-based wealth manager (\$3.5B AUM)
- (7/23/24) KKR agreed to acquire Janney Montgomery Scott, a Pennsylvania-based wealth management platform (\$150B AUA), from The Penn Mutual Life Insurance Company
- (7/25/24) Titan Wealth Holdings, U.K.-based discretionary fund and wealth management business, acquired AHR Group, a U.A.E.-based wealth manager (\$2.0B AUM). As part of the transaction, AHR will be rebranded as Titan Wealth International
- (7/31/24) Bluespring Wealth Partners, a subsidiary of Kestra Financial, which is backed by private equity firms Oak Hill Capital and Warburg Pincus, acquired Rodgers & Associates Wealth Advisers, a Pennsylvania-based wealth manager (\$1.4B AUM)

## Wealth Management Update

### Wealth Management M&A Activity by Acquirer Type



### Wealth Management Acquirers by Deal Count

|    |                           |                           | YTD Jul '24     |
|----|---------------------------|---------------------------|-----------------|
|    | Name                      | Private Equity Support    | WM Acquisitions |
| 1  | Wealth Enhancement Group  | Various                   | 9               |
| 2  | MAI Capital Management    | Galway                    | 6               |
| 3  | Waverly Advisors          | Various                   | 5               |
| 4  | Kestra Financial          | Oak Hill Capital Partners | 4               |
| 5  | Modern Wealth Management  | Crestview                 | 4               |
| 6  | Allworth Financial        | Lightyear Capital, OTPP   | 4               |
| 7  | Perigon Wealth Management | Constellation             | 4               |
| 8  | Mercer Global Advisors    | Various                   | 3               |
| 9  | EP Wealth Advisors        | Various                   | 3               |
| 10 | Cetera Financial Group    | Genstar                   | 3               |

### Wealth Management M&A Activity by Target AUM



### Wealth Management Acquirers by Acquired AUM

| (\$Bi | llions)                  |                           | YTD Jul '24  |
|-------|--------------------------|---------------------------|--------------|
|       | Name                     | Private Equity Support    | Acquired AUM |
| 1     | Arax Investment Partners | RedBird Capital Partners  | \$ 10.7      |
| 2     | Clearstead Advisors      | Flexpoint Ford            | 5.0          |
| 3     | Wealth Enhancement Group | Various                   | 4.3          |
| 4     | Hightower Advisors       | Various                   | 3.3          |
| 5     | Mercer Global Advisors   | Various                   | 3.2          |
| 6     | Kestra Financial         | Oak Hill Capital Partners | 3.1          |
| 7     | MAI Capital Management   | Galway                    | 3.1          |
| 8     | Waverly Advisors         | Various                   | 3.0          |
| 9     | Pathstone                | Various                   | 3.0          |
| 10    | Creative Planning        | General Atlantic          | 2.2          |

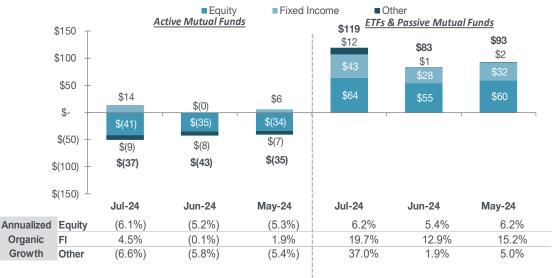
### Note: Wealth management acquirer league tables exclude platform M&A by private equity and strategic acquirers Source: Piper Sandler

## **U.S. Long-Term Retail Active & Passive Net Flows**

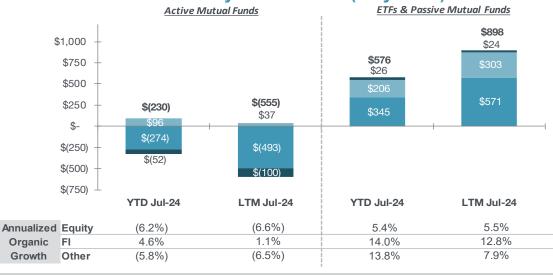
#### (\$ in Billions) Net Flows by Category (July 2024)



### Monthly Net Flows by Asset Class (May 2024 – Jul. 2024)



### YTD & LTM Net Flows by Asset Class (July 2024)



## U.S. Long-Term Retail Active & Passive Net Flows (cont'd)

#### (\$ in Billions) **Top Active Categories**

|                                    |    | Net Flows |    |      |    |      | Annualized Organic Growth |     |     |  |
|------------------------------------|----|-----------|----|------|----|------|---------------------------|-----|-----|--|
|                                    | Ju | Jul-24    |    | YTD  |    | TM   | Jul-24                    | YTD | LTM |  |
| 1. High Yield Bond                 | \$ | 4.4       | \$ | 12.2 | \$ | 9.0  | 20%                       | 8%  | 4%  |  |
| 2. Ultrashort Bond                 |    | 3.1       |    | 17.0 |    | 16.2 | 17%                       | 14% | 8%  |  |
| <ol><li>Multisector Bond</li></ol> |    | 3.0       |    | 28.1 |    | 33.8 | 12%                       | 17% | 13% |  |
| 4. Muni National Interm            |    | 2.8       |    | 9.8  |    | 8.2  | 14%                       | 7%  | 3%  |  |
| 5. Derivative Income               |    | 2.2       |    | 14.8 |    | 22.1 | 36%                       | 43% | 42% |  |

### **Top Passive Categories**

|                           |    |            | Net Flows | 5        | Annualized Organic Growth |     |     |  |
|---------------------------|----|------------|-----------|----------|---------------------------|-----|-----|--|
|                           | J  | Jul-24 YTD |           | LTM      | Jul-24                    | YTD | LTM |  |
| 1. Large Blend            | \$ | 27.1       | \$ 113.8  | \$ 236.9 | 5%                        | 4%  | 5%  |  |
| 2. Small Blend            |    | 9.0        | 7.8       | 22.8     | 27%                       | 3%  | 6%  |  |
| 3. Intermediate Core Bond |    | 7.4        | 52.7      | 75.2     | 10%                       | 10% | 9%  |  |
| 4. Foreign Large Blend    |    | 5.5        | 34.8      | 56.4     | 5%                        | 5%  | 5%  |  |
| 5. Corporate Bond         |    | 4.3        | 12.2      | 13.7     | 41%                       | 17% | 12% |  |

#### **Bottom Active Categories**

|                        |           | Net Flows  |           | Annualized Organic Growth |       |      |  |
|------------------------|-----------|------------|-----------|---------------------------|-------|------|--|
|                        | Jul-24    | Jul-24 YTD |           | Jul-24                    | YTD   | LTM  |  |
| 1. Large Growth        | \$ (11.7) | \$ (75.1)  | \$(118.8) | (7%)                      | (8%)  | (7%) |  |
| 2. Large Blend         | (6.0)     | (21.7)     | (47.1)    | (5%)                      | (3%)  | (4%) |  |
| 3. Moderate Allocation | (5.0)     | (19.7)     | (34.7)    | (7%)                      | (4%)  | (5%) |  |
| 4. Mid-Cap Growth      | (3.1)     | (20.1)     | (30.4)    | (11%)                     | (10%) | (9%) |  |
| 5. Mid-Cap Value       | (2.3)     | (13.8)     | (21.9)    | (12%)                     | (10%) | (9%) |  |

### **Bottom Passive Categories**

|   |    | Net Flows |    |       |    |       | Annualized Organic Growth |       |       |  |
|---|----|-----------|----|-------|----|-------|---------------------------|-------|-------|--|
|   | Ju | Jul-24    |    | YTD   |    | TM    | Jul-24                    | YTD   | LTM   |  |
| 1. Europe Stock                             | \$ | (2.0)     | \$ | 1.3   | \$ | (1.7) | (44%)                     | 4%    | (3%)  |  |
| 2. China Region                             |    | (1.7)     |    | (2.2) |    | (3.9) | (97%)                     | (18%) | (15%) |  |
| 3. Mid-Cap Value                            |    | (1.6)     |    | (0.8) |    | 0.4   | (18%)                     | (1%)  | 0%    |  |
| <ol><li>Diversified Emerging Mkts</li></ol> |    | (1.0)     |    | 4.5   |    | 5.8   | (4%)                      | 3%    | 2%    |  |
| 5. Miscellaneous Region                     |    | (0.9)     |    | (0.8) |    | (1.5) | (33%)                     | (4%)  | (4%)  |  |

#### **Largest Active Categories**

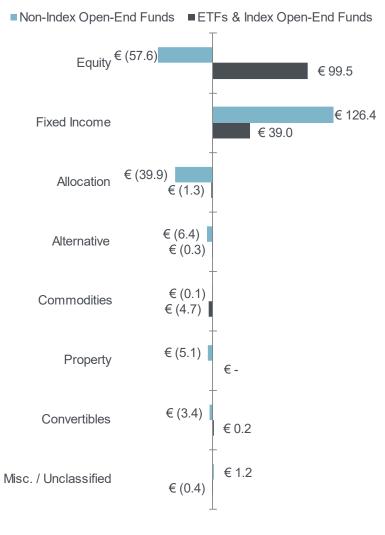
|                                |           | Net Flows | ;         | Annualize | d Organic | Growth |
|--------------------------------|-----------|-----------|-----------|-----------|-----------|--------|
|                                | Jul-24    | YTD       | LTM       | Jul-24    | YTD       | LTM    |
| 1. Large Growth                | \$ (11.7) | \$ (75.1) | \$(118.8) | (7%)      | (8%)      | (7%)   |
| 2. Large Blend                 | (6.0)     | (21.7)    | (47.1)    | (5%)      | (3%)      | (4%)   |
| 3. Large Value                 | (1.9)     | (24.2)    | (58.7)    | (2%)      | (4%)      | (6%)   |
| 4. Moderate Allocation         | (5.0)     | (19.7)    | (34.7)    | (7%)      | (4%)      | (5%)   |
| 5. Intermediate Core-Plus Bond | 2.2       | 27.3      | 32.6      | 3%        | 6%        | 5%     |

#### **Largest Passive Categories**

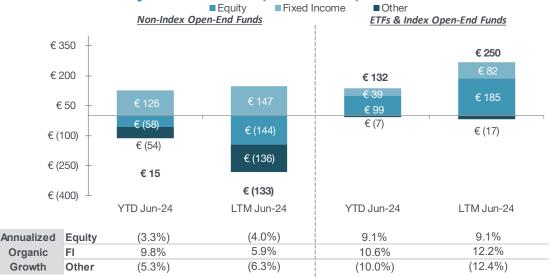
|                           |    |       | Net Flows | 6        | Annualized Organic Grow |     |     |  |  |  |  |  |  |
|---------------------------|----|-------|-----------|----------|-------------------------|-----|-----|--|--|--|--|--|--|
|                           | J  | ul-24 | YTD       | LTM      | Jul-24                  | YTD | LTM |  |  |  |  |  |  |
| 1. Large Blend            | \$ | 27.1  | \$ 113.8  | \$ 236.9 | 5%                      | 4%  | 5%  |  |  |  |  |  |  |
| 2. Foreign Large Blend    |    | 5.5   | 34.8      | 56.4     | 5%                      | 5%  | 5%  |  |  |  |  |  |  |
| 3. Large Growth           |    | 3.3   | 61.1      | 87.7     | 4%                      | 13% | 12% |  |  |  |  |  |  |
| 4. Intermediate Core Bond |    | 7.4   | 52.7      | 75.2     | 10%                     | 10% | 9%  |  |  |  |  |  |  |
| 5. Large Value            |    | 3.5   | 7.6       | 12.2     | 6%                      | 2%  | 2%  |  |  |  |  |  |  |

## **European Long-Term Retail Index & Non-Index Net Flows**

#### (€ in Billions) Net Flows by Category (June 2024)



### LTM Net Flows by Asset Class (June 2024)



### Largest Index & Non-Index Categories

| Non-Index                           |    | 1     | Net Flows | 5   |        | Annualized Org. Growth |      |      |  |  |  |  |  |
|-------------------------------------|----|-------|-----------|-----|--------|------------------------|------|------|--|--|--|--|--|
|                                     | Ju | n-24  | YTD       | LTM |        | Jun-24                 | YTD  | LTM  |  |  |  |  |  |
| 1. Global Large-Cap Blend Equity    | €  | 4.6   | € 25.3    | €   | 35.7   | 7%                     | 9%   | 6%   |  |  |  |  |  |
| 2. Other Bond                       |    | 1.1   | 17.0      |     | 7.0    | 4%                     | 9%   | 2%   |  |  |  |  |  |
| 3. Global Large-Cap Growth Equity   |    | (2.2) | (6.0)     |     | (8.8)  | (7%)                   | (4%) | (3%) |  |  |  |  |  |
| 4. EUR Moderate Allocation - Global |    | (1.6) | (8.8)     |     | (19.7) | (8%)                   | (7%) | (8%) |  |  |  |  |  |
| 5. EUR Flexible Allocation - Global |    | (0.5) | (6.7)     |     | (15.2) | (3%)                   | (6%) | (7%) |  |  |  |  |  |
|                                     |    |       |           |     |        |                        |      |      |  |  |  |  |  |

| Index                                       |    | 1     | Net Flows | S |       | Annualized Org. Growth |      |      |  |  |  |  |
|---|----|-------|-----------|---|-------|------------------------|------|------|--|--|--|--|
|   | Ju | n-24  | YTD       |   | LTM   | Jun-24                 | YTD  | LTM  |  |  |  |  |
| 1. Global Large-Cap Blend Equity            | €  | 7.3   | € 42.3    | € | 70.3  | 15%                    | 17%  | 16%  |  |  |  |  |
| <ol><li>US Large-Cap Blend Equity</li></ol> |    | 5.8   | 19.2      |   | 49.2  | 12%                    | 8%   | 12%  |  |  |  |  |
| 3. Global Emerging Markets Equity           |    | 0.2   | (0.0)     |   | 0.5   | 2%                     | (0%) | 0%   |  |  |  |  |
| 4. Other Equity                             |    | (0.1) | (2.1)     |   | (0.1) | (1%)                   | (3%) | (0%) |  |  |  |  |
| 5. Europe Large-Cap Blend Equity            |    | 1.1   | (1.8)     |   | 1.6   | 11%                    | (3%) | 2%   |  |  |  |  |

### **Publicly-Traded Asset Manager Performance**

### LTM Stock Performance (as of 7/31/24)



### **Biggest Movers**

| July 2024                              |       |
|--|-------|
| Top Performers                         |       |
| 1. Bridgepoint Group Plc (U.K.)        | 32.9% |
| 2. St. James's Place Plc (U.K.)        | 25.3% |
| 3. The Carlyle Group, Inc. (U.S.)      | 23.9% |
| 4. TPG, Inc. (U.S.)                    | 23.0% |
| 5. Magellan Financial Group Ltd. (AUS) | 21.4% |

#### Bottom Performers

| 1. Navigator Global Investments Ltd. (AUS) | (7.1%) |
|--|--------|
| 2. AlTi Global, Inc. (U.S.)                | (6.0%) |
| 3. EFG International AG (SWI)              | (4.7%) |
| 4. Julius Baer Gruppe AG (SWI)             | (4.3%) |
| 5. Evli Oyj (FIN)                          | (3.1%) |

#### YTD July 2024

| Top Performers                           |       |
|--|-------|
| 1. GQG Partners LLC (AUS)                | 80.8% |
| 2. Victory Capital Holdings, Inc. (U.S.) | 73.6% |
| 3. Hargreaves Lansdown Plc (U.K.)        | 64.9% |
| 4. StepStone Group Inc. (U.S.)           | 60.2% |
| 5. AJ Bell Plc (U.K.)                    | 54.6% |

#### Bottom Performers

| 1. AlTi Global, Inc. (U.S.)                | (46.8%) |
|--|---------|
| 2. Impax Asset Management Group Plc (U.K.) | (21.7%) |
| 3. Platinum Investment Mgmt. Ltd. (AUS)    | (20.9%) |
| 4. Ashmore Group Plc (U.K.)                | (20.5%) |
| 5. Antin Infrastructure Partners SA (FR)   | (15.3%) |

Notes:

PSC U.S. Traditional Managers companies: AMG, AB, APAM, BLK, BSIG, CNS, FHI, BEN, IVZ, JHG, TROW, VCTR, VRTS, WT

PSC U.S. Alternative Managers companies: APO, ARES, BRDG, BX, CG, GCMG, HLNE, OWL, PX, PAX, KKR, STEP, TPG

PSC European Traditional Managers companies: ABDN, AMUN, ANIM, ASHM, AZM, DWS, IPX, JUP, MNG, N91, POLR, SDR, LIO, PMI

PSC European Alternative Managers companies: III, ANTIN, BPT, EQT, EVLI, CVC, FSG, ICP, EMG, PGHN, PHLL, TKO

PSC European Wealth Managers companies: AJB, BRK, HL, QLT, RAT, STJ, VONN, EFGN, TAM, BAER

PSC Australian Managers companies: GQG, MFG, NGI, PAC, PPT, PNI, PTM

PSC Canadian Managers companies: AGF, BAM, CIX, FSZ, GCG, IGM, SII

PSC composites are market cap weighted, non-investable indices that seek to reflect the performance of traditional and alternative publicly-traded asset management companies in the U.S., Europe, Canada, and Australia.

The composites were developed by Piper Sandler

Performance is based on dividend-adjusted returns

Source: FactSet, Piper Sandler analysis

### U.S. Public Asset Management Comparables (as of 7/31/24)

| Classing   Classing   Market   Entry   Link   Construction  |  |        | Closing |          |             |         | Markat  | Entermine |           | I TM O  | /04/04      |                                       | C     | nous Fin |       | Matrica |        |         |       | luction | Multiple | _     |       |
|--|--|--------|---------|----------|-------------|---------|---------|-----------|-----------|---------|-------------|---------------------------------------|-------|----------|-------|---------|--------|---------|-------|---------|----------|-------|-------|
| B in microscience aready and all set of all all all all all all all all all al   |  |        |         | 0/ of 50 | 0/ <b>D</b> |         |         |           |           |         | LTM 3/31/24 |                                       |       |          |       |         | Monain | TEV / D |       |         |          |       |       |
| Traditional Asset Managers   Add S   Side Z   |  | Tieker |         | -        |             |         |         |           | -         |         |             | · · · · · · · · · · · · · · · · · · · |       |          |       |         |        | -       |       | -       |          |       |       |
| Attilized persistent Attilized persistent Attilized persistent Site is a start of a start |  | Ticker | 1/31/24 | WK High  | TID         | 1-11    | 1/31/24 | 1/31/24   | 3/31/24   | Organic | Total       | 2024E                                 | ZUZƏE | 2024E    | 2023E | 2024E   | 20235  | 2024E   | 2029E | 2024E   | 20235    | 2024E | ZUZDE |
| Allar operation Alla 3.5.29 99% 19% 10% 11% 19% 19% 19% 19% 29% 2.8 <th2.8< th=""> 2.8 2.8<!--</td--><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th2.8<>  |  |        |         |          |             |         |         |           |           |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Artian Partners Asset Management, In. APAM 44.16 94% 49% 40% 10  | 0  |        |         |          |             |         | φ 0,010 | + .,      | +         | ( )     |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Black Forck, Inc.   BLK   8776.50   9996   9996   22%   101.007   10472.007   10472.007   101.000   22%   11%  | 8,                                       |        |         |          |             |         | - /     | .,        | ,         | ( )     |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Bright Sphere Investment Group, Inc. BSIG 28,1 99,9 99,9 97,8 97,8 97,8 72,   | · · · · · · · · · · · · · · · · · · ·    |        |         |          |             |         | 1       |           | ,         | ( )     |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Cohen   CNN   65.82   089.6   15%   38%   4.320   3.888   1.28   25%   75%   65%   75%   23%   25%   25%   75%   65%   75%   23%   25%  <  |  |        |         |          |             |         | ,       | ,         |           |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Fadder Hernes, Inc. FHI 34.33 93% 6% 89 2.676 77.886 6.74 12.0x 7.7x 6.7x 12.0x 7.7x 1.7x 7.7x 6.7x 7.2x 7.7x  |  |        |         |          |             |         |         | 1 -       | .,        | . ,     |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Franklineaurces, Inc.   BEN   22.87   75%   (18)   10.8   17.8   17.8   1.5%   5.0%   9.3%   8.3%   9.3%<   |  |        |         |          |             |         | 1       |           | . ,       | . ,     |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Invessor. Lid.   IVZ   17.28   94%   17%   93%   93%   19%   19%   23%   24%   1.8%   1.6%   9.6%   1.5%   1.6%   1.6%   1.6%   9.6%   1.1%   1.6%   1.6%   1.1%   2.5%   2.1%   2.4%   1.6%   1.5%   1.1%   5.6%   1.6%   1.1%   5.6%   1.6%   1.1%   5.6%   1.6%   1.1%   5.6%   1.6%   1.1%   5.6%   1.6%   1.1%   5.6%   1.6%   1.1%   5.6%   1.6%   1.1%   5.6%   1.0%   4.0%   2.0%   2.0%   2.0%   2.5%   2.0%   <  |  |        |         |          | - / -       | - / -   | ,       |           | .,        | ( )     |             |                                       |       | ()       |       |         |        |         |       |         |          |       |       |
| Janue Henderson Group pic JHG 37.23 99% 2% 5.440 5.6200 (3%) 149% 19% 7% 14% 19% 7% 14% 5% 1.8 5% 2.5.2 2.1.8 8.0.8 7.5.8 1.8.2 2.5.2 2.1.8 8.0.8 7.5.8 1.8.2 2.5.8 1.8.2 2.5.8 1.8.2 2.5.8 1.8.2 2.5.8 1.8.2 2.5.8 1.8.2 2.5.8 1.8.2 2.5.8 1.8.2 2.5.8 1.8.2 2.5.8 1.8.2 2.5.8 1.8.2 2.5.8 1.8.2 1.8.2 1.8.3 9.7.8 3.6.8 3.7.8 2.5.8 1.8.8 2.2.8 1.8.8 2.2.8 1.8.8 2.2.8 1.8.8 2.2.8 1.8.8 2.2.8 1.8.8 0.07 7.5.8 2.5.8 1.8.8 2.2.8 1.8.8 2.2.8 1.8.8 2.2.8 1.8.8 2.2.8 1.8.8 2.2.8 1.8.8 2.2.8 1.8.8 2.2.8 1.8.8 2.2.8 1.8.8 2.2.8 1.8.8 2.2.8 1.8.8 2.2.8 1.8.8 2.2.8 <th2.8< th=""> 2.2.8 2.2.8</th2.8<>   |  |        |         |          | . ,         | (       | 1       | .,        | ,. ,      | ( )     |             |                                       |       | . ,      |       |         |        |         |       |         |          |       |       |
| T. Prove Price Group, Inc. TPOW 114.21 92% 93%   |  |        |         |          |             |         | ,       | ,         |           |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Victor Open Mark VCTR 52.39 99% 55% 64% 3.473 4.282 170.342 (4%) 7% 19% 19% 19% 59% 60% 45% 5.8 5.75 6.4% 77.3 19% 79% 19% 79% 19% 79% 19% 79% 19% 79% 19% 79% 19% 79% 19% 79% 10% 20% 20% 20% 20% 20% 20% 20% 20% 20% 20% 20% 20% 20% 20% 20% 70% 74% <   |  |        |         |          |             |         |         | ,         | ,         |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| VIRUs (withowstment Partners, Inc. VFT 226.00 80% 47% 1.9.40  |  |        |         |          |             |         |         |           |           |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Wissimum   WT   11.94   100%   74%   74%   2,137   107,230   7%   19%   22%   9%   64%   69%  <  |  |        |         |          |             |         | ., .    | ,         | .,.       | . ,     |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Naximum   100%   74%   74%   74%   18%   22%   11%   64%   33%   51%   60%   7.9k   7.5k   23.8k   20.0k   7.5k   23.8k   20.0k   7.5k   23.8k   20.0k   25.8k     Mean   94%   18%   24%   (8%)   12%   9%   6%   13%   33%   33%   33k   33k <td></td> <td></td> <td></td> <td></td> <td>. ,</td> <td></td> <td>1</td> <td>1</td> <td>- / -</td> <td>. ,</td> <td></td>  |  |        |         |          | . ,         |         | 1       | 1         | - / -     | . ,     |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Mean 97% 12% 21% 21% 21% 21% 21% 21% 21% 21% 21% 21% 21% 21% 21% 21% 21% 21% 20% <th< td=""><td>,</td><td>VV I</td><td>11.94</td><td></td><td></td><td></td><td>2,037</td><td>2,137</td><td>107,230</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>   | ,  | VV I   | 11.94   |          |             |         | 2,037   | 2,137     | 107,230   |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Nean   94%   11%   24%   (2%)   12%   9%   6%   13%   35% <td></td> <td></td> <td></td> <td></td> <td> , .</td> <td></td> <td></td> <td></td> <td></td> <td>. , .</td> <td></td> <td>,.</td> <td></td> <td> , .</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>   |  |        |         |          | , .         |         |         |           |           | . , .   |             | ,.                                    |       | , .      |       |         |        |         |       |         |          |       |       |
| Minimum 75% (20%) (18%) (6%) 2% (0%) 3% (16%) 0% 23% 24% 1.8x 5.4x 5.0x 8.4x 7.3x   Atternative Asset Management APPO \$125.31 99% 36% 66% \$71,302 \$72,685 \$671,004 8% 12% 11% 21% 40% 43% 5.1x 4.5x 12.6x 10.5x 16.7x 13.8x   Ares Management Corporation ARES 153.20 99% 31% 69% 49,629 428,339 14% 19% 16% 20% 15% 40% 45% 10.8x 14.5x 1.5x 2.8x 12.8x 13.8x 40.8x   Blue Out Capital Inc. OWL 19.07 95% 30% 61% 17.8x 17.8x 18.83 425.45 9% 17% 20% 15% 13.8x 10.8x 14.8x 11.8x 14.8x   |  |        |         |          |             |         |         |           |           |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Alternative Asset Managers   Apole   \$ 125.31   99%   36%   66%   \$ 71,302   \$ 72,685   \$ 671,004   8%   12%   11%   12%   40%   43%   5.1x   4.5x   12.6x   10.5x   16.7x   13.8x     Ares Management Corporation   ARES   152.00   99%   46,829   49,629   428,339   14%   19%   19%   69%   57%   59%   14.7x   11.5x   32.8x   22.8x   36.1x   25.7x   20.3x   31.3x   24.0x   25.7x   20.3%   19%   30%   59%   14.7x   11.0x   25.7x   20.3x   31.3x   24.0x   78.7x   20.3x   10.8x   30.9x   7.5x   44.8x   10.2x   7.7x   44.8x   10.2x   10.7x   10.8x   10.7x   10.2x   10.7x   |  |        |         |          |             |         |         |           |           | . ,     |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Include   APPO   \$ 125.31   99%   36%   56%   \$ 71.02   \$ 72.865   \$ 671.004   8%   12%   11%   12%   11%   42%   43%   5.1x   4.5x   12.6x   10.5x   12.7x   13.8x     Ares Management Corporation   ARES   153.20   99%   31%   59%   46.929   428.39   14%   19%   16%   25%   23%   16%   40%   45%   50%   14.5x   1.5x   2.2x   2.8x   36.1x   2.7x   2.0x   31.3x   2.4X   2.7x   2.9   1.4%   10%   7%   2.2%   2.3%   2.8%   5.7%   5.8%   1.5.x   1.0.x   2.8.x   1.0.x   2.8.x   1.0.x   2.8.x   1.0.x   2.8.x   1.0.x   2.8.x   1.0.x   2.8.x   1.0.x   1.8.x   1.1.x   1.7.x   1.3.x   1.0.x  | Minimum                                  |        |         | /5%      | (20%)       | (18%)   |         |           |           | (6%)    | 2%          | (0%)                                  | 3%    | (16%)    | 0%    | 23%     | 24%    | 1.bX    | 1.5X  | 5.4X    | 5.UX     | 8.4X  | 7.3X  |
| Ares Management Corporation ARES 153.20 99% 31% 59% 46.929 429.629 428,339 14% 19% 16% 26% 16% 40% 45% 50% 14.5x 11.5x 32.3x 22.8x 36.1x 25.7x   The Blackstone Group, Inc. BX 142.15 98% 11% 40% 16% 27.47 72.9164 17.4320 8% 21% 30% 67% 53% 67% 53% 14.7x 12.0x 25.7x 20.3x 31.3x 24.0x   Bridge Investment Group, Inc. BRDG 8.15 65% (14%) (20%) 74 48.029 (15%) 17% 22% 23% 26% 67% 53% 14.7x 10.3x 7.3x 24.0x 7.8 29% 5% 13% 44% 4.8x 14.1x 10.4x 16.4x 13.6x   Hamilton Lane, Inc. HLNE 144.34 98% 28% 66% 7.917 124.406 14% 11% 16% 14% 16% 14% 11% 16.4x 13.6x 11.1x 11.4x  | Alternative Asset Managers               |        |         |          |             |         |         |           |           |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| The Blackstone Group, Inc. BX 142.15 98% 11% 40% 167.45 174.811 1.061.2e2 3% 7% 22% 23% 15% 30% 57% 59% 14.7x 12.0x 25.7x 20.3x 31.3x 24.0x   Blue Owl Capital Inc. OWL 18.07 95% 30% 61% 27,27 29,164 174,320 8% 21% 30% 25% 25% 5% 67% 5.8% 13.5x 10.8x 23.8x 18.6x 23.8x 14.1x 10.8x 23.8x 14.8x 14.1x 10.8x 23.8x 14.8x 14.1x 10.8x 23.8x 14.8x  |  |        | 1       |          |             |         | +,      | 1 /       | 1 . ,     |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Blue Owl Capital Inc. OWL 19.07 95% 30% 61% 27.247 29.164 174.320 8% 21% 30% 25% 23% 28% 57% 58% 13.5x 10.8x 23.8x 18.6x 23.8x 18.8x 18.8x 12.8x 11.1x   GCM Group. Inc. GCM 11.4x 23.48 7.9x 7.9x 7.9x 7.9x 7.9x 7.9x 7.9x 2.0x 2.0x 1.0x 1.1x 1.1x 1.1x 1.1x   |  |        |         |          |             |         | ,       | ,         | ,         |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Bridge Investment Group Holdings Inc. BRDG 8.15 65% (14%) (30%) 986 1,374 48,029 (1%) (2%) 17% 29% 5% 42% 51% 67% 3.8x 3.0x 7.5x 4.4x 10.3x 7.3x   The Carlyle Group, Inc. GCM GCM 11.13 77% 29% 49% 20% 78% 49% 24% 78,700 28% 5% 13% 14% 24% 21% 43% 34% 37% 4.8x 4.1x 10.9x 9.8x 11.1x   GCM Grossworp Inc. GCM GCM 144.37 98% 28% 6% 7.836 7.917 124.406 14% 11% 11% 12% 18% 13% 11.0x 11.x 11.x 14.4x 13.8x 2.0x 10.8x <  |  |        |         |          |             |         |         | ,         |           |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| The Carlyle Group, Inc. CG 49.74 98% 24% 45% 17,900 18,883 425,465 9% 12% 15% 17% 20% 16% 44% 43% 4.8x 4.1x 10.9x 9.6x 12.8x 11.1x   GCM Grosvenor Inc. GCMG 11.13 97% 27% 49% 2,098 2,440 78,780 2% 5% 13% 14% 24% 21% 34% 37% 4.8x 4.8x 4.1x 10.9x 9.6x 12.8x 11.1x   GCM Grosvenor Inc. HLNE 144.37 98% 28% 66% 7,836 7,917 124.406 14% 11% 11% 14% 29% 36% 31% 71% 73% 15.0x 11.6x 25.8x 20.3x   P10, Inc. PX 13.01 81% (15%) 1.196 1.481 23.846 11% 10% 13% 46% 48% 45% 5.5x 5.2x 11.9x 10.9x 2.2x 10.7x 11.6x 8.4x 11.5x 11.5x 11.5x 11.5x 11.5x   | · · · · · · · · · · · · · · · · · · ·    |        |         |          |             |         | ,       | ,         | ,         |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| GCM Grosvenor Inc. GCMG 11.13 97% 27% 49% 2,098 2,440 78,780 2% 5% 13% 14% 24% 21% 34% 37% 4.8x 4.3x 14.1x 11.4x 16.4x 13.6x   Hamilton Lane, Inc. HLNE 144.37 98% 28% 6% 7,836 7,917 124,406 11% 11% 11% 11% 16% 6% 5% 13.0x 11.7x 24.3x 20.9x 32.5x 28.0x   P10, Inc. PX 9.97 74% (2%) (1%) 1,950 15,700 8% 13% 19% 10% 11.6x 8.4x 3.0x 10.0x 11.6x 8.4x 10.4x 10.4  |  |        |         |          | . ,         | ()      |         | 1-        | .,        | ( )     | . ,         |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Hamilton Lane, Inc. HLNE 144.37 98% 28% 66% 7,836 7,917 124,406 14% 11% 11% 12% 18% 16% 54% 56% 13.1x 11.7x 24.3x 20.9x 32.5x 28.0x   KKR & Co. Inc. KKR 123.45 98% 50% 110% 109,550 577,633 8% 13% 31% 29% 36% 31% 71% 73% 15.0x 11.6x 21.0x 15.9x 26.5x 20.3x   P10, Inc. PX 13.01 81% (15%) 1,196 1,481 23,846 11% 10% 11% 6% 0% 13% 46% 48% 5.5x 5.2x 11.0x 10.9x 12.2x 10.7x   Patria Investments Limited PAX 13.01 81% 0.8% 13% 19% 19% 30% 26% 37% 38% 4.3x 3.8x 11.6x 8.4x   StepStone Group, Inc. TPG 50.99 90% 20% 81% 18,599 18,738 223,593 4% 63%  |  |        |         |          |             |         | 1       | .,        | .,        |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| KKR & Co. Inc. KKR 123.45 96% 50% 110% 109,550 577,633 8% 13% 31% 29% 36% 31% 71% 73% 15.0x 11.6x 21.0x 15.9x 26.5x 20.3x   P10, Inc. PX 9.97 74% (2%) (15%) 1,196 1.99 1,913 31,846 11% 10% 11% 6% 0% 13% 48% 5.5x 5.5x 5.2x 11.8x 10.9x 12.2x 10.7x 11.6x 21.0x 11.8x 10.9x 12.2x 10.7x 11.8x 12.9x 10.9x 12.5x 11.8x 10.9x 12.0x 11.8x 10.9x 11.8x 11.8x 12.0x 11.8x 10.9x 11.8x 10.9x 11.8x 10.9x 11.8x 10.9x 11.8x 11.8x 11.8x 10.9x 11.8x 11.8x 11.8x 11.8x 11.8x 11.8x 11.8x 11.8x 11.8x  |  |        |         |          |             |         | ,       | ,         | ,         |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| P10, Inc. PX 9.97 74% (2%) (15%) 1,196 1,481 23,846 11% 10% 11% 6% 0% 13% 46% 48% 5.5x 5.2x 11.9x 10.9x 12.2x 10.7x   Patria Investments Limited PAX 13.01 81% (13%) (8%) 1,929 1,913 31,843 (0%) 17% 8% 29% (11%) 38% 54% 61% 5.5x 4.3x 10.2x 7.0x 11.6x 8.4x   StepStone Group, Inc. STEP 50.26 98% 60% 84% 3,298 3,341 157,000 8% 17% 28% 34% 58% 9.9x 6.5x 14.7x 7.0x 11.6x 8.4x   Maximum 99% 60% 110% 18,738 223,593 4% 63% 47% 19% 36% 42% 71% 73% 15.0x 12.0x 32.3x 22.8x 36.1x 28.0x   Maximum 99% 60% 110% 14% 63% 47% 19% 26% 4   |  |        |         |          |             |         | 1       |           | ,         |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Patria Investments Limited PAX 13.01 81% (13%) (8%) 1,929 1,913 31,843 (0%) 17% 8% 29% (11%) 38% 54% 61% 5.5x 4.3x 10.2x 7.0x 11.6x 8.4x   StepStone Group, Inc. STEP 50.26 98% 60% 84% 3,298 3,341 157,000 8% 19% 30% 26% 37% 38% 4.3x 3.6x 11.6x 9.4x 31.9x 25.3x   TPG, Inc. TPG 50.99 99% 20% 81% 18,599 18,738 223,593 4% 63% 47% 17% 26% 34% 48% 58% 9.9x 8.5x 20.5x 14.7x 25.8x 19.3x   Maximum 99% 27% 56% 55x 52.5x 52.5x 52.5x 52.5x 52.5x 52.5x 52.5x 52.5x 14.1x 28.8x 19.0x   Median 99% 27% 56% 16% 19% 16% 19% 20% 16% 27% 49%  |  |        |         |          |             |         | ,       | ,         | . ,       |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| StepStone Group, Inc. STEP 50.26 98% 60% 84% 3.298 3.341 157,000 8% 13% 19% 19% 30% 26% 37% 38% 4.3x 3.6x 11.6x 9.4x 31.9x 25.3x   TPG, Inc. TPG 50.99 99% 20% 81% 18,599 18,738 223,593 4% 63% 47% 17% 26% 34% 48% 58% 9.9x 8.5x 20.5x 14.7x 25.8x 19.3x   Maximum 99% 60% 110% 12% 14% 63% 47% 29% 36% 42% 71% 73% 15.0x 12.0x 32.3x 36.1x 28.0x   Meain 98% 27% 56% 56% 56% 55x 55x 55x 52x 14.1x 14.1x 28.0x   Mean 92% 22% 46% 30% 12% 16% 18% 26% 48% 56% 55x 52x 14.1x 14.1x 28.0x   Mean 00% 22% 4   |  |        |         |          |             |         |         |           | .,        |         |             |                                       | - / - |          |       |         |        |         |       |         |          |       |       |
| TPG, Inc. TPG 50.99 99% 20% 81% 18,599 18,738 223,593 4% 63% 47% 17% 26% 34% 48% 58% 9.9x 8.5x 20.5x 14.7x 25.8x 19.3x   Maximum 99% 60% 110% 14% 63% 47% 29% 36% 42% 71% 73% 15.0x 12.0x 32.3x 22.8x 36.1x 28.0x   Median 98% 27% 56% 8% 12% 16% 19% 26% 48% 56% 5.5x 5.2x 14.1x 11.4x 28.0x   Mean 92% 22% 46% 7% 16% 19% 20% 16% 27% 49% 53% 8.8x 7.3x 17.4x 13.6x 22.2x 17.4x   Minimum 65% (14%) (30%) (1%) (1%) (1%) 13% 34% 37% 3.8x 3.0x 7.5x 4.4x 10.3x 7.3x   Mean 55% (14%) (37%) 588 637   |  |        |         |          | . ,         | . ,     | 1       | /         | . ,       | . ,     |             |                                       |       | (,       |       |         |        |         |       |         |          |       |       |
| Maximum 99% 60% 110% 14% 63% 47% 29% 36% 42% 71% 73% 15.0x 12.0x 32.3x 22.8x 36.1x 28.0x   Median 98% 27% 56% 56% 55% 5.2x 14.1x 11.4x 23.8x 12.0x 32.3x 22.8x 36.1x 28.0x   Mean 92% 22% 46% 7% 16% 19% 18% 26% 48% 56% 5.5x 5.2x 14.1x 11.4x 23.8x 19.0x   Mean 92% 22% 46% 7% 16% 19% 18% 26% 48% 56% 5.5x 5.2x 14.1x 11.4x 23.8x 19.0x   Minimum 65% (14%) (30%) 588 637 71,000 n/m 6% 11% 13% 34% 37% 3.8x 3.0x 7.5x 4.4x 10.3x 7.3x   Minimum ALTI 4.90 53% (37%) 588 637 71,000 n/m 6% 6%   |  |        |         |          |             |         |         | ,         | ,         |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Median 98% 27% 56% 8% 12% 16% 19% 18% 26% 48% 56% 5.5x 5.2x 14.1x 11.4x 23.8x 19.0x   Mean 92% 22% 46% 7% 16% 19% 18% 26% 48% 56% 5.5x 5.2x 14.1x 11.4x 23.8x 19.0x   Minimum 65% (14%) (30%) (1%) (2%) 8% 6% 11% 13% 26% 48% 56% 5.5x 5.2x 14.1x 11.4x 23.8x 19.0x   Minimum 65% (14%) (30%) 588 637 71,000 n/m 6% 91% 11% 13% 34% 3.0x 7.5x 14.4x 10.3x 7.3x   Minimum ALTI 4.90 53% (47%) (37%) 588 637 71,000 n/m 6% 99% 18% 21% 20% 1.6x 6.2x 5.4x 12.2x 10.4x   Mainum ALTI 4.90 53% 6.87  | · · · ·                                  | TPG    | 50.99   |          |             |         | 18,599  | 18,738    | 223,593   |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Mean 92% 22% 46% 7% 16% 19% 20% 16% 27% 49% 53% 8.8x 7.3x 17.4x 13.6x 22.2x 17.4x   Minimum 65% (14%) (30%) (1%) (2%) 8% 6% (11%) 13% 34% 37% 3.8x 3.0x 7.5x 4.4x 10.3x 7.3x   Weath Managers Minimum ALTI< 4.90 53% (47%) (37%) 588 637 71,000 n/m 6% (9%) 17% n/m n/m 6% 2.8x 2.4x 17.7x 7.9x n/m 8.9x   Silvercrest Asset Management Group, Inc. SAMG 17.73 84% 7% (11%) 247 209 34,500 1% 15% 7% 18% 29% 1.8x 2.4x 17.7x 7.9x n/m 8.9x   Silvercrest Asset Management Group, Inc. SAMG 17.73 84% 7% 11% 1% 1% 1% 1% 29% 18% 21% 29% 1.7x 1.6x  |  |        |         |          |             |         |         |           |           |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Minimum 65% (14%) (30%) (1%) (2%) 8% 6% (11%) 13% 34% 37% 3.8x 3.0x 7.5x 4.4x 10.3x 7.3x   Wealth Managers AITI 4.90 53% (47%) (37%) 588 637 71,000 n/m 6% (9%) 17% n/m n/m 16% 30% 2.8x 2.4x 17.7x 7.9x n/m 8.9x   Silvercrest Asset Management Group, Inc. SAMG 17.73 84% 7% (11%) 247 209 34,500 1% 15% 7% 6% 29% 18% 27% 29% 1.7x 1.6x 6.2x 5.4x 12.2x 10.4x   Maximum 69% (20%) (24%) 21% 15% 7% 17% 7% 10% 21% 29% 18% 21% 29% 2.8x 2.4x 17.7x 7.9x 12.2x 10.4x   Median 69% (20%) (24%) 21% 15% 7% 17% 7% 19% 11% 11  |  |        |         |          |             |         |         |           |           |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Wealth Managers     ATT Global, Inc.   ALTI   \$ 4.90   53%   (47%)   (37%)   \$ 588   \$ 637   \$ 71,000   n/m   6%   (9%)   17%   n/m   n/m   16%   30%   2.8x   2.4x   17.7X   7.9x   n/m   8.9x     Silvercrest Asset Management Group, Inc.   SAMG   17.73   84%   7%   (11%)   247   209   34,500   1%   15%   7%   6%   29%   18%   27%   29%   1.7x   1.6x   6.2x   5.4x   12.2x   10.4x     Maximum   84%   7%   (11%)   247   209   34,500   1%   15%   7%   17%   29%   1.8x   21%   29%   1.7x   1.6x   6.2x   5.4x   12.2x   10.4x     Median   69%   (20%)   (24%)   1%   11%   11%   12%   29%   18%   21%   29%   2.2x   2.0x   11.9x   6.7x   12.2x   9.6x  |  |        |         |          |             |         |         |           |           |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| AlTi Global, Inc. ALTI \$ 4.90 53% (47%) (37%) \$ 588 \$ 637 \$ 71,000 n/m 6% (9%) 17% n/m n/m 16% 30% 2.8x 2.4x 17.7x 7.9x n/m 8.9x   Silvercrest Asset Management Group, Inc. SAMG 17.73 84% 7% (11%) 247 209 34,500 1% 15% 7% 6% 29% 18% 27% 29% 1.7x 1.6x 6.2x 5.4x 12.2x 10.4x   Maximum Median 69% (20%) (24%) 15% 1% 17% 7% 18% 21% 29% 3.8x 2.4x 17.7x 7.9x n/m 8.9x   Mean 69% (20%) (24%) 15% 7% 17% 7% 10% 12% 29% 18% 21% 29% 3.0% 2.8x 2.4x 17.7x 7.9x 12.2x 10.4x   Median 69% (20%) (24%) 11% 11% 11% 11% 12% 29% 18% 21% 29% 2.4x  | Minimum                                  |        |         | 65%      | (14%)       | (30%)   |         |           |           | (1%)    | (2%)        | ) 8%                                  | 6%    | (11%)    | 13%   | 34%     | 37%    | 3.8X    | 3.0x  | 7.5X    | 4.4X     | 10.3X | 7.3X  |
| Silvercrest Asset Management Group, Inc. SAMG 17.73 84% 7% (11%) 247 209 34,500 1% 15% 7% 6% 29% 18% 27% 29% 1.7x 1.6x 6.2x 5.4x 12.2x 10.4x   Maximum 84% 7% (11%) 1% 15% 7% 17% 29% 18% 27% 30% 2.8x 2.4x 17.7x 7.9x 12.2x 10.4x   Median 69% (20%) (24%) 1% 11% (1%) 12% 29% 18% 21% 29% 2.8x 2.4x 17.7x 7.9x 12.2x 10.4x   Median 69% (20%) (24%) 1% 11% 11% 12% 29% 18% 21% 29% 2.2x 2.0x 11.9x 6.7x 12.2x 9.6x   Mean 69% (20%) (24%) 11% 11% 11% 12% 29% 18% 21% 29% 2.2x 2.0x 11.9x 6.7x 12.2x 9.6x 9.6x   | Wealth Managers                          |        |         |          |             |         |         |           |           |         |             |                                       |       |          |       |         |        |         |       |         |          |       |       |
| Maximum   84%   7%   (11%)   1%   15%   7%   17%   29%   18%   27%   30%   2.8x   2.4x   17.7x   7.9x   12.2x   10.4x     Median   69%   (20%)   (24%)   1%   11%   (1%)   12%   29%   18%   21%   29%   2.2x   2.0x   11.9x   6.7x   12.2x   9.6x     Mean   69%   (20%)   (24%)   1%   11%   (1%)   12%   29%   18%   21%   29%   2.2x   2.0x   11.9x   6.7x   12.2x   9.6x  | AlTi Global, Inc.                        | ALTI   | \$ 4.90 | 53%      | (47%)       | (37%)   | \$ 588  | \$ 637    | \$ 71,000 | n/m     | 6%          | (9%)                                  | 17%   | n/m      | n/m   | 16%     | 30%    | 2.8x    | 2.4x  | 17.7x   | 7.9x     | n/m   | 8.9x  |
| Median   69%   (20%)   (24%)   1%   11%   (1%)   12%   29%   18%   21%   29%   2.2x   2.0x   11.9x   6.7x   12.2x   9.6x     Mean   69%   (20%)   (24%)   1%   11%   (1%)   12%   29%   18%   21%   29%   2.2x   2.0x   11.9x   6.7x   12.2x   9.6x  | Silvercrest Asset Management Group, Inc. | SAMG   | 17.73   | 84%      | 7%          | (11%)   | 247     | 209       | 34,500    | 1%      | 15%         | 7%                                    | 6%    | 29%      | 18%   | 27%     | 29%    | 1.7x    | 1.6x  | 6.2x    | 5.4x     | 12.2x | 10.4x |
| Median   69%   (20%)   (24%)   1%   11%   (1%)   12%   29%   18%   21%   29%   2.2x   2.0x   11.9x   6.7x   12.2x   9.6x     Mean   69%   (20%)   (24%)   1%   11%   (1%)   12%   29%   18%   21%   29%   2.2x   2.0x   11.9x   6.7x   12.2x   9.6x  | Maximum                                  |        |         | 84%      | 7%          | (11%)   |         |           |           | 1%      | 15%         | 7%                                    | 17%   | 29%      | 18%   | 27%     | 30%    | 2.8x    | 2.4x  | 17.7x   | 7.9x     | 12.2x | 10.4x |
| Mean 69% (20%) (24%) 1% 11% (1%) 12% 29% 18% 21% 29% 2.2x 2.0x 11.9x 6.7x 12.2x 9.6x   |  |        |         | 69%      |             | · · · · |         |           |           | 1%      |             |                                       |       | 29%      |       | 21%     | 29%    | 2.2x    | 2.0x  | 11.9x   | 6.7x     |       |       |
|  |  |        |         | 69%      | . ,         |         |         |           |           | 1%      |             |                                       |       | 29%      | 18%   | 21%     | 29%    | 2.2x    | 2.0x  | 11.9x   | 6.7x     | 12.2x |       |
|  | Minimum                                  |        |         | 53%      | (47%)       | (37%)   |         |           |           | 1%      | 6%          | (9%)                                  | 6%    | 29%      | 18%   | 16%     | 29%    | 1.7x    | 1.6x  | 6.2x    | 5.4x     | 12.2x | 8.9x  |

Notes:

Fully Diluted Market Cap is calculated as closing stock price times fully diluted shares (total common shares outstanding, plus any assumed exchangeable units or other ownership converted to common stock, plus the amount of any other "in-the-money" instruments which are convertible to common stock, such as stock options/awards, restricted stock and non-voting participating preferred stock). EPS growth greater than 100% and multiples greater than 50x are classified as n/m

Enterprise Value is equal to Fully Diluted Market Cap, less cash & equivalents (including marketable securities), plus total debt, plus minority interest carrying value, and have been adjusted to exclude amounts related to consolidated investment products Estimates are based on analyst median consensus calendar year estimates. Performance is based on dividend-adjusted returns.

FHI organic AUM growth represents long-term AUM only. HLNE and STEP organic AUM growth represents fee-paying AUM only. TPG AUM and growth figures include acquisition of Angelo Gordon... Source: Company filings, FactSet, Piper Sandler analysis

### **European Public Asset Management Comparables (as of 7/31/24)**

|   |        | 01               |                    |                    |        |                |                  |                | 1 714 0          | LTM 3/31/24 Consensus Financial Metrics |                  |       |                |       |            |                 |                  |              | Valuation Multiples |               |                |                |  |
|---|--------|------------------|--------------------|--------------------|--------|----------------|------------------|----------------|------------------|---|------------------|-------|----------------|-------|------------|-----------------|------------------|--------------|---------------------|---------------|----------------|----------------|--|
|   |        | Closing          | 0/ -6 50           | 0/ <b>D</b> -      |        |                | Enterprise       |                |                  |   | D                |       |                |       |            | Manualia        |                  |              | TEV / I             |               | -              | / EPS          |  |
| (\$ in millions, except per share data) | Ticker | Price<br>7/31/24 | % of 52<br>Wk High | <u>% Re</u><br>YTD | 1-Yr   | Cap<br>7/31/24 | Value<br>7/31/24 | AUM<br>3/31/24 | AUM G<br>Organic | Total                                   | Revenue<br>2024E | 2025E | EPS G<br>2024E | 2025E | 2024E      | Margin<br>2025E | TEV / R<br>2024E | 2025E        | 2024E               |               | 2024E          | 2025E          |  |
|   |        |                  |                    |                    |        |                |                  |                | <u>organic</u>   |   |                  |       |                |       |            |                 |                  |              |                     |               |                |                |  |
| European Traditional Asset Managers     |        | ¢ 0.10           | 700/               | 00/                | (100/) | ¢ 1.001        | ¢ 0.070          | ¢ 000.004      | (40/)            | (10/)                                   | (40/)            | (10/) | (00/)          | E0/   | 0.40/      | 000/            | 0.0              | 0.0          | 0.0                 | 0.0           | 10.5.          | 10.0           |  |
| abrdn plc                               | ABDN   |                  | 73%                | 0%                 | (19%)  | \$ 4,021       |                  | \$ 630,384     | (4%)             | (1%)                                    | (4%)             | (1%)  | (8%)           | 5%    | 24%        | 26%             | 2.3x             | 2.3x         | 9.6x                | 9.0x          | 13.5x          | 12.9x          |  |
| Amundi SA                               | AMUN   | 73.10            | 93%                | 16%                | 28%    | 14,959         | 18,767           | 2,282,889      | 3%               | 9%                                      | 8%               | 4%    | 11%            | 7%    | 49%        | 49%             | 5.0x             | 4.8x         | 10.3x               | 9.9x          | 10.2x          | 9.6x           |  |
| Anima Holding SpA                       | ANIM   | 5.26             | 96%                | 28%                | 46%    | 1,680          | 2,176            | 208,761        | (2%)             | 6%                                      | 23%              | (2%)  | 18%            | (4%)  | 72%        | 71%             | 4.5x             | 4.6x         | 6.3x                | 6.4x          | 7.3x           | 7.5x           |  |
| Ashmore Group Plc                       | ASHM   |                  | 75%                | (21%)              | (8%)   | 1,576          | 880              | 51,900         | (16%)            | (10%)                                   | (7%)             | (8%)  | (9%)           | (9%)  | 44%        | 41%             | 3.8x             | 4.1x         | 8.7x                | 10.1x         | 15.0x          | 16.4x          |  |
| Azimut Holding SpA                      | AZM    | 25.06            | 85%                | 3%                 | 14%    | 3,642          | 3,525            | 102,553        | 6%               | 15%                                     | 6%               | 6%    | (9%)           | 6%    | 47%        | 45%             | 2.3x             | 2.2x         | 5.0x                | 4.8x          | 8.1x           | 7.6x           |  |
| DWS Group GmbH                          | DWS    | 37.87            | 78%                | 18%                | 28%    | 7,576          | 8,107            | 1,015,217      | 4%               | 12%                                     | 5%               | 7%    | 36%            | 21%   | 40%        | 41%             | 2.8x             | 2.6x         | 6.9x                | 6.3x          | 10.0x          | 8.3x           |  |
| Impax Asset Management Group plc        | IPX    | 5.22             | 71%                | (22%)              | (22%)  | 692            | 578              | 50,039         | (5%)             | (1%)                                    | 0%               | 8%    | (10%)          | 5%    | 33%        | 40%             | 2.6x             | 2.4x         | 7.8x                | 5.9x          | 12.9x          | 12.3x          |  |
| Jupiter Fund Management Plc             | JUP    | 1.13             | 76%                | (2%)               | (15%)  | 614            | 652              | 66,433         | (6%)             | 4%                                      | (4%)             | (3%)  | (27%)          | (18%) | 23%        | 18%             | 1.5x             | 1.5x         | 6.5x                | 8.2x          | 8.3x           | 10.1x          |  |
| Liontrust Asset Management PLC          | LIO    | 8.52             | 77%                | 14%                | 15%    | 553            | 416              | 35,139         | (19%)            | (11%)                                   | (12%)            | 3%    | (16%)          | 3%    | 36%        | 37%             | 1.8x             | 1.7x         | 5.0x                | 4.6x          | 9.2x           | 9.0x           |  |
| M&G Plc                                 | MNG    | 2.73             | 89%                | 1%                 | 16%    | 6,491          | 10,068           | 437,537        | 0%               | 0%                                      | n/m              | n/m   | (3%)           | 13%   | n/m        | n/m             | n/m              | n/m          | n/m                 | n/m           | 9.2x           | 8.2x           |  |
| Ninety One Plc                          | N91    | 2.21             | 91%                | (3%)               | 7%     | 1,979          | 1,615            | 159,135        | (7%)             | (3%)                                    | (1%)             | 2%    | (4%)           | 2%    | 33%        | 33%             | 2.1x             | 2.1x         | 6.4x                | 6.3x          | 11.2x          | 11.0x          |  |
| Polar Capital Holdings Plc              | POLR   | 7.71             | 97%                | 36%                | 35%    | 783            | 595              | 27,649         | (17%)            | 14%                                     | 0%               | 7%    | 1%             | 11%   | 31%        | 32%             | 2.4x             | 2.3x         | 7.9x                | 7.1x          | 13.8x          | 12.4x          |  |
| Premier Miton Group Plc                 | PMI    | 0.89             | 85%                | 17%                | 4%     | 145            | 163              | 13,514         | (11%)            | (16%)                                   | (0%)             | 9%    | (18%)          | 14%   | 20%        | 21%             | 2.0x             | 1.8x         | 10.0x               | 8.6x          | 11.3x          | 9.9x           |  |
| Schroders Plc                           | SDR    | 5.05             | 86%                | (5%)               | (10%)  | 8,133          | 10,064           | 819,927        | 2%               | 3%                                      | 7%               | 7%    | 3%             | 9%    | 28%        | 28%             | 3.2x             | 3.0x         | 11.5x               | 10.6x         | 12.1x          | 11.2x          |  |
| Maximum                                 |        |                  | 97%                | 36%                | 46%    |                |                  |                | 6%               | 15%                                     | 23%              | 9%    | 36%            | 21%   | 72%        | 71%             | 5.0x             | 4.8x         | 11.5x               | 10.6x         | 15.0x          | 16.4x          |  |
| Median                                  |        |                  | 85%                | 2%                 | 10%    |                |                  |                | (4%)             | 1%                                      | 0%               | 4%    | (6%)           | 6%    | 33%        | 37%             | 2.4x             | 2.3x         | 7.8x                | 7.1x          | 10.7x          | 10.0x          |  |
| Mean                                    |        |                  | 84%                | 6%                 | 9%     |                |                  |                | (5%)             | 1%                                      | 2%               | 3%    | (3%)           | 5%    | 37%        | 37%             | 2.8x             | 2.7x         | 7.8x                | 7.5x          | 10.9x          | 10.4x          |  |
| Minimum                                 |        |                  | 71%                | (22%)              | (22%)  |                |                  |                | (19%)            | (16%)                                   | (12%)            | (8%)  | (27%)          | (18%) | 20%        | 18%             | 1.5x             | 1.5x         | 5.0x                | 4.6x          | 7.3x           | 7.5x           |  |
| European Alternative Asset Managers     |        |                  |                    |                    |        |                |                  |                |                  |   |                  |       |                |       |            |                 |                  |              |                     |               |                |                |  |
| 3i Group Plc                            |        | \$ 40.18         | 97%                | 31%                | 62%    | \$ 39,108      | \$ 39.864        | \$ 43.849      | (1%)             | 16%                                     | 15%              | 12%   | 9%             | 15%   | n/m        | n/m             | 6.8x             | 6.1x         | 7.1x                | 6.2x          | 7.1x           | 6.2x           |  |
| Antin Infrastructure Partners SA        | ANTIN  | 13.55            | 72%                | (6%)               | (18%)  | 2,428          | 2,031            | 33.877         | 6%               | 1%                                      | 7%               | 2%    | 0%             | (2%)  | 57%        | 54%             | 6.1x             | 6.0x         | 10.8x               | 11.2x         | 16.9x          | 17.3x          |  |
| Bridgepoint Group Plc                   | BPT    | 3.76             | 98%                | 7%                 | 62%    | 2,982          | 2,958            | 68.089         | 2%               | 62%                                     | 65%              | 2%    | 24%            | (0%)  | 41%        | 41%             | 4.4x             | 4.3x         | 10.7x               | 10.4x         | 16.0x          | 16.1x          |  |
| EQT AB                                  | EQT    | 32.37            | 97%                | 22%                | 40%    | 40,299         | 39,347           | 142,411        | 15%              | 11%                                     | 14%              | 19%   | 13%            | 35%   | 54%        | 61%             | 14.9x            | 12.5x        | 27.6x               | 20.7x         | 30.8x          | 22.8x          |  |
| CVC Capital Partners SICAV-FIS, S.A.    | CVC    | 18.78            | 91%                | n/a                | n/a    | 19,963         | 21.772           | 200,670        | n/m              | n/m                                     | 33%              | 32%   | 35%            | 44%   | 57%        | 64%             | 13.8x            | 10.4x        | 24.4x               | 16.3x         | 23.8x          | 16.5x          |  |
| Evli Oyj                                | EVLI   | 20.45            | 89%                | 2%                 | 2%     | 247            | 659              | 19,959         | 4%               | 11%                                     | 16%              | (11%) | 15%            | 2%    | 47%        | 42%             | 4.8x             | 5.4x         | 10.2x               | 13.0x         | 15.1x          | 14.9x          |  |
| Foresight Group Holdings Ltd.           | FSG    | 6.70             | 100%               | 23%                | 14%    | 775            | 733              | 15.029         | (6%)             | (2%)                                    | 16%              | 13%   | 71%            | 26%   | 37%        | 39%             | 3.8x             | 3.3x         | 10.1x               | 8.5x          | 14.3x          | 11.3x          |  |
| Intermediate Capital Group Plc          | ICP    | 28.21            | 90%                | 34%                | 63%    | 8.198          | 9.900            | 106.161        | 19%              | 23%                                     | 15%              | 7%    | 19%            | 7%    | 57%        | 56%             | 7.8x             | 7.3x         | 13.6x               | 13.1x         | 13.3x          | 12.5x          |  |
| Man Group Plc                           | EMG    | 3.14             | 89%                | 8%                 | 8%     | 3,743          | 3,896            | 175,700        | 0%               | 21%                                     | 33%              | 3%    | 63%            | 12%   | 35%        | 37%             | 2.4x             | 2.4x         | 6.9x                | 6.4x          | 8.6x           | 7.7x           |  |
| Partners Group AG                       | PGHN   |                  | 90%                | 1%                 | 25%    | 35.929         | 36,262           | 146,900        | 6%               | 8%                                      | 19%              | 15%   | 16%            | 18%   | 63%        | 64%             | 14.0x            | 12.1x        | 22.3x               | 19.1x         | 26.7x          | 22.7x          |  |
| Petershill Partners Plc                 | PHLL   | 2.85             | 90%                | 36%                | 40%    | 3.084          | 30,202           | 312,000        | 4%               | 8%                                      | 7%               | 21%   | 15%            | 29%   | 76%        | 80%             | 10.1x            | 8.3x         | 13.3x               | 10.5x         | 14.1x          | 11.0x          |  |
| Tikehau Capital SCA                     | TKO    | 25.32            | 95%                | 18%                | 5%     | 4,461          | 5,621            | 47.581         | 15%              | 11%                                     | 263%             | 26%   | 49%            | 45%   | 49%        | 55%             | 7.9x             | 6.3x         | 16.1x               | 11.5x         | 15.9x          | 11.0x          |  |
| Maximum                                 | INO    | 20.02            | 100%               | 36%                | 63%    | 4,401          | 5,021            | 47,501         | 19%              | 62%                                     | 263%             | 32%   | 71%            | 45%   | 76%        | 80%             | 14.9x            | 12.5x        | 27.6x               | 20.7x         | 30.8x          | 22.8x          |  |
| Median                                  |        |                  | 93%                | 18%                | 25%    |                |                  |                | 4%               | 11%                                     | 16%              | 12%   | 18%            | 16%   | 54%        | 55%             | 7.3x             | 6.2x         | 12.0x               | 11.3x         | 15.5x          | 13.7x          |  |
| Mean                                    |        |                  | 92%                | 16%                | 27%    |                |                  |                | 6%               | 15%                                     | 42%              | 12%   | 27%            | 19%   | 52%        | 54%             | 8.1x             | 7.0x         | 14.4x               | 12.2x         | 16.9x          | 14.2x          |  |
| Minimum                                 |        |                  | 72%                | (6%)               | (18%)  |                |                  |                | (6%)             | (2%)                                    | 7%               | (11%) | 0%             | (2%)  | 35%        | 37%             | 2.4x             | 2.4x         | 6.9x                | 6.2x          | 7.1x           | 6.2x           |  |
| European Wealth Managers                |        |                  |                    |                    |        |                |                  |                |                  |   |                  |       |                |       |            |                 |                  |              |                     |               |                |                |  |
| AJ Bell Pic                             | AJB    | \$ 5.90          | 95%                | 52%                | 45%    | \$ 2,435       | \$ 2.243         | \$ 101.417     | 9%               | 17%                                     | 27%              | 7%    | 25%            | 3%    | 43%        | 41%             | 6.7x             | 6.3x         | 15.6x               | 15.1x         | 22.6x          | 22.0x          |  |
| Brooks Macdonald Group Plc              | BRK    | 25.05            | 92%                | 2%                 | (4%)   | 413            | 330              | 22.641         | (2%)             | 7%                                      | 4%               | 3%    | 3%             | 5%    | 27%        | 28%             | 2.0x             | 1.9x         | 7.3x                | 6.9x          | 12.9x          | 12.3x          |  |
| EFG International AG                    | EFGN   | 14.31            | 92%                | 22%                | 22%    | 4.470          | n/m              | 168.871        | 4%               | (1%)                                    | 3%               | 4%    | 3%             | 9%    | 26%        | 28%             | 2.0x             | n/m          | n/m                 |               | 13.0x          | 12.0x          |  |
| Hargreaves Lansdown Plc                 | HL     | 14.19            | 96%                | 53%                | 37%    | 6,732          | 6,065            | 189,068        | 3%               | 13%                                     | 5%               | 2%    | (3%)           | (2%)  | 56%        | 53%             | 6.1x             | 6.0x         | 11.0x               | 11.2x         | 16.2x          | 16.4x          |  |
| Julius Baer Gruppe AG                   | BAER   | 54.59            | 78%                | 7%                 | (18%)  | 11,245         | 7.226            | 507,563        | 3%               | 1%                                      | 18%              | 7%    | n/m            | 18%   | 29%        | 32%             | 1.6x             | 1.5x         | 5.7x                | 4.8x          | 10.2x          | 8.9x           |  |
| Quilter Plc                             | QLT    | 1.72             | 99%                | 35%                | 81%    | 2.411          | 2,761            | 140.949        | 1%               | 10%                                     | 8%               | 4%    | (0%)           | 8%    | 27%        | 27%             | 3.2x             | 3.1x         | 11.7x               | 11.2x         | 14.4x          | 13.4x          |  |
| Rathbones Group Plc                     | BAT    | 24.71            | 99%                | 12%                | 13%    | 2,411          | 1,535            | 135,889        | (2%)             | 77%                                     | 8%               | 3%    | 18%            | 12%   | 27%        | 30%             | 3.2x<br>1.3x     | 1.3x         | 4.8x                | 4.4x          | 14.4x<br>12.1x | 13.4x<br>10.8x |  |
| St. James's Place Plc                   | STJ    |                  | 73%                | 2%                 | (24%)  | 4.827          | 4.898            | ,              | (2%)             | 17%                                     | 11%              | (9%)  | 3%             | (7%)  | 28%<br>54% | 30%<br>55%      | 4.9x             | 5.4x         | 4.8x                | 4.4x<br>10.0x | 9.6x           | 10.8x<br>10.3x |  |
|   | TAM    | 8.80<br>8.91     | 97%                | 32%                | (24%)  | 4,827          | 4,898            | 226,124        | 17%              | 27%                                     | 11%              | (9%)  | 15%            | ( ,   | 54%<br>51% | 55%<br>51%      | 4.9x<br>9.5x     | 5.4x<br>8.5x | 9.2x<br>18.8x       |               | 9.6x<br>27.5x  | 10.3x<br>24.2x |  |
| Tatton Asset Management Plc             |        |                  |                    |                    |        |                |                  | 22,233         | ,.               |   |                  |       |                | 14%   |            | , -             |                  |              |                     | 16.6x         |                |                |  |
| Vontobel Holding AG                     | VONN   | 65.44            | 96%                | 12%                | 4%     | 3,722          | 7,083            | 247,992        | 1%               | 6%                                      | 3%               | 3%    | 18%            | 19%   | 22%        | 26%             | 4.6x             | 4.5x         | 20.9x               | 17.5x         | 12.9x          | 10.9x          |  |
| Maximum                                 |        |                  | 99%                | 53%                | 81%    |                |                  |                | 17%              | 77%                                     | 27%              | 12%   | 25%            | 19%   | 56%        | 55%             | 9.5x             | 8.5x         | 20.9x               | 17.5x         | 27.5x          | 24.2x          |  |
| Median                                  |        |                  | 95%                | 17%                | 17%    |                |                  |                | 3%               | 11%                                     | 8%               | 4%    | 3%             | 8%    | 28%        | 31%             | 4.6x             | 4.5x         | 11.0x               | 11.2x         | 13.0x          | 12.1x          |  |
| Mean                                    |        |                  | 92%                | 23%                | 21%    |                |                  |                | 4%               | 17%                                     | 11%              | 4%    | 9%             | 8%    | 36%        | 37%             | 4.5x             | 4.3x         | 11.7x               | 10.8x         | 15.2x          | 14.1x          |  |
| Minimum                                 |        |                  | 73%                | 2%                 | (24%)  |                |                  |                | (2%)             | (1%)                                    | 3%               | (9%)  | (3%)           | (7%)  | 22%        | 26%             | 1.3x             | 1.3x         | 4.8x                | 4.4x          | 9.6x           | 8.9x           |  |

Fully Diluted Market Cap is calculated as closing stock price times fully diluted shares (total common shares outstanding, plus any assumed exchangeable units or other ownership converted to common stock, plus the amount of any other "in-the-money" instruments which are convertible to common stock, such as stock options/awards, restricted stock and non-voting participating preferred stock). EPS growth greater than 100% and multiples greater than 50x are classified as n/m Enterprise Value is equal to Fully Diluted Market Cap, less cash & equivalents (including marketable securities), plus total debt, plus minority interest, and have been adjusted to exclude amounts related to consolidated investment products Estimates are based on analyst median consensus calendar year estimates. All figures converted from local currency to USD using applicable FX rate. Performance is based on dividend-adjusted returns. III organic AUM growth represents third-party capital only. All figures converted from local currency to USD using applicable FX rate. BPT AUM and growth represents third-party capital Partners acquisition. Source: Company filings, FactSet, Piper Sandler analysis

### Other Non-U.S. Public Asset Management Comparables (as of 7/31/24)

|   |        | Closing Market Enterprise |             |       |       |          | LTM 3/31/24 Consensus Financial Metrics |            |         |       |         |        |       | Valuation Multiples |        |        |         |        |         |       |       |       |
|---|--------|---------------------------|-------------|-------|-------|----------|---|------------|---------|-------|---------|--------|-------|---------------------|--------|--------|---------|--------|---------|-------|-------|-------|
|   |        | Price                     | % of 52     | % Re  | turn  | Сар      | Value                                   | AUM        | AUM G   | rowth | Revenue | Growth | EPS G | rowth               | EBITDA | Margin | TEV / R | evenue | TEV / E | BITDA | Price | / EPS |
| (\$ in millions, except per share data)   | Ticker | 7/31/24                   | Wk High     | YTD   | 1-Yr  | 7/31/24  | 7/31/24                                 | 3/31/24    | Organic | Total | 2024E   | 2025E  | 2024E | 2025E               | 2024E  | 2025E  | 2024E   | 2025E  | 2024E   | 2025E | 2024E | 2025E |
| Australian Asset Managers                 |        |                           |             |       |       |          |   |            |         |       |         |        |       |                     |        |        |         |        |         |       |       |       |
| GQG Partners LLC                          | GQG    | \$ 1.94                   | 94%         | 81%   | 100%  | \$ 5,728 | \$ 5,684                                | \$ 143,400 | 10%     | 52%   | 47%     | 14%    | 53%   | 15%                 | 77%    | 78%    | 7.5x    | 6.5x   | 9.7x    | 8.4x  | 13.3x | 11.6x |
| Magellan Financial Group Ltd.             | MFG    | 6.67                      | 94%         | 14%   | 21%   | 1,206    | 1,149                                   | 24,323     | (17%)   | (14%) | (12%)   | (12%)  | (10%) | (16%)               | 66%    | 60%    | 5.6x    | 6.4x   | 8.5x    | 10.6x | 12.0x | 14.2x |
| Navigator Global Investment Ltd.          | NGI    | 1.23                      | 84%         | 48%   | 43%   | 601      | 294                                     | 26,300     | 1%      | 7%    | 16%     | 1%     | 9%    | (1%)                | 52%    | 50%    | 1.8x    | 1.8x   | 3.5x    | 3.5x  | 8.4x  | 8.5x  |
| Pacific Current Group Ltd                 | PAC    | 7.05                      | 95%         | 25%   | 10%   | 368      | 354                                     | 33,007     | 4%      | (73%) | (6%)    | (24%)  | 0%    | (1%)                | 74%    | 74%    | 10.8x   | 14.2x  | 14.6x   | 19.2x | 19.0x | 19.1x |
| Perpetual Ltd.                            | PPT    | 14.48                     | 82%         | (11%) | (5%)  | 1,652    | 2,050                                   | 148,288    | (7%)    | 8%    | 15%     | 3%     | (3%)  | 5%                  | 31%    | 31%    | 2.3x    | 2.3x   | 7.6x    | 7.4x  | 12.3x | 11.6x |
| Pinnacle Investment Management Group Ltd. | PNI    | 10.71                     | 97%         | 65%   | 62%   | 2,175    | 2,132                                   | 69,123     | 11%     | 19%   | 16%     | 14%    | 18%   | 21%                 | 63%    | 68%    | 22.0x   | 19.3x  | 34.7x   | 28.4x | 34.7x | 28.7x |
| Platinum Investment Management Ltd.       | PTM    | 0.70                      | 64%         | (15%) | (25%) | 407      | 270                                     | 10,080     | (19%)   | (17%) | (18%)   | (12%)  | (22%) | (14%)               | 46%    | 43%    | 2.6x    | 3.0x   | 5.6x    | 6.8x  | 11.2x | 13.0x |
| Maximum                                   |        |                           | 97%         | 81%   | 100%  |          |   |            | 11%     | 52%   | 47%     | 14%    | 53%   | 21%                 | 77%    | 78%    | 22.0x   | 19.3x  | 34.7x   | 28.4x | 34.7x | 28.7x |
| Median                                    |        |                           | 94%         | 25%   | 21%   |          |   |            | 1%      | 7%    | 15%     | 1%     | 0%    | (1%)                | 63%    | 60%    | 5.6x    | 6.4x   | 8.5x    | 8.4x  | 12.3x | 13.0x |
| Mean                                      |        |                           | 87%         | 30%   | 29%   |          |   |            | (2%)    | (3%)  | 8%      | (2%)   | 7%    | 1%                  | 58%    | 58%    | 7.5x    | 7.6x   | 12.0x   | 12.1x | 15.8x | 15.2x |
| Minimum                                   |        |                           | 64%         | (15%) | (25%) |          |   |            | (19%)   | (73%) | (18%)   | (24%)  | (22%) | (16%)               | 31%    | 31%    | 1.8x    | 1.8x   | 3.5x    | 3.5x  | 8.4x  | 8.5x  |
| Canadian Asset Managers                   |        |                           |             |       |       |          |   |            |         |       |         |        |       |                     |        |        |         |        |         |       |       |       |
| AGF Management, Ltd                       | AGF    | \$ 5.95                   | 89%         | 11%   | 11%   | \$ 385   | \$ 440                                  | \$ 33,241  | (2%)    | 7%    | 10%     | 3%     | 16%   | (8%)                | 30%    | 27%    | 1.1x    | 1.1x   | 3.8x    | 4.1x  | 5.2x  | 5.6x  |
| Brookfield Asset Management, Inc.         | BAM    | 43.62                     | 98%         | 15%   | 41%   | 77,440   | 73,173                                  | 458,625    | 8%      | 6%    | 8%      | 17%    | 5%    | 18%                 | 54%    | 56%    | 15.3x   | 13.1x  | 28.6x   | 23.4x | 30.4x | 25.8x |
| CI Financial Corp.                        | CIX    | 12.08                     | 92%         | 15%   | 5%    | 1,829    | 4,866                                   | 96,101     | (3%)    | 7%    | 4%      | 9%     | 10%   | 15%                 | 35%    | 34%    | 2.3x    | 2.1x   | 6.6x    | 6.2x  | 4.7x  | 4.1x  |
| Fiera Capital Corporation                 | FSZ    | 5.91                      | 91%         | 42%   | 42%   | 636      | 1,284                                   | 121,973    | (9%)    | 0%    | 0%      | 3%     | 0%    | 5%                  | 29%    | 30%    | 2.5x    | 2.5x   | 8.7x    | 8.3x  | 8.0x  | 7.6x  |
| Guardian Capital Advisors LP              | GCG    | 31.99                     | 82%         | 2%    | 12%   | 711      | 766                                     | 42,298     | (1%)    | 10%   | 6%      | 4%     | (32%) | 7%                  | 22%    | 25%    | 4.1x    | 3.9x   | 18.8x   | 15.6x | 21.2x | 19.8x |
| IGM Financial, Inc.                       | IGM    | 28.32                     | 91%         | 15%   | 1%    | 6,705    | 8,019                                   | 175,564    | (0%)    | 5%    | 0%      | 5%     | 8%    | 6%                  | 44%    | 44%    | 3.3x    | 3.2x   | 7.5x    | 7.2x  | 10.3x | 9.6x  |
| Sprott Inc.                               | SII    | 44.54                     | 95%         | 39%   | 44%   | 1,131    | 1,129                                   | 29,369     | 2%      | 16%   | 17%     | 9%     | 16%   | 15%                 | 48%    | 50%    | 6.3x    | 5.8x   | 13.3x   | 11.6x | 23.2x | 20.2x |
| Maximum                                   |        |                           | 98%         | 42%   | 44%   |          |   |            | 8%      | 16%   | 17%     | 17%    | 16%   | 18%                 | 54%    | 56%    | 15.3x   | 13.1x  | 28.6x   | 23.4x | 30.4x | 25.8x |
| Median                                    |        |                           | <b>91</b> % | 15%   | 12%   |          |   |            | (1%)    | 7%    | 6%      | 5%     | 8%    | 7%                  | 35%    | 34%    | 3.3x    | 3.2x   | 8.7x    | 8.3x  | 10.3x | 9.6x  |
| Mean                                      |        |                           | 91%         | 20%   | 22%   |          |   |            | (1%)    | 7%    | 7%      | 7%     | 3%    | 8%                  | 37%    | 38%    | 5.0x    | 4.5x   | 12.5x   | 10.9x | 14.7x | 13.3x |
| Minimum                                   |        |                           | 82%         | 2%    | 1%    |          |   |            | (9%)    | 0%    | 0%      | 3%     | (32%) | (8%)                | 22%    | 25%    | 1.1x    | 1.1x   | 3.8x    | 4.1x  | 4.7x  | 4.1x  |

Notes

Fully Diluted Market Cap is calculated as closing stock price times fully diluted shares (total common shares outstanding, plus any assumed exchangeable units or other ownership converted to common stock, plus the amount of any other "in-the-money" instruments which are convertible to common stock, such as stock options/awards, restricted stock and non-voting participating preferred stock). EPS growth greater than100% and multiples greater than 50x are classified as n/m

Enterprise Value is equal to Fully Diluted Market Cap, less cash & equivalents (including marketable securities), plus total debt, plus minority interest, and have been adjusted to exclude amounts related to consolidated investment products

Estimates are based on analyst median consensus calendar year estimates

All figures converted from local currency to USD using applicable FX rate

AGF organic AUM growth represents mutual fund AUM only

PAC AUM figures updated for the sale of GQG stake; PPT AUM figures are inclusive of PDL acquisition

BAM represents 100% of Brookfield Asset Management ULC operations; BAM EBITDA reflects pre-tax income plus depreciation and amortization; BAM AUM based on fee-bearing capital; BAM organic AUM growth represents fee-bearing capital only Performance is based on dividend-adjusted returns. Source: Company filings, FactSet, Piper Sandler analysis

### Piper Sandler Asset & Wealth Management M&A Expertise



## **Piper Sandler Disclosures**

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